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- 1 The Next Generation of Training for Arabidopsis Researchers: Bioinformatics and Quantitative Biology 2 3 Joanna Friesner¹, Sarah Assmann², Ruth Bastow³, Julia Bailey-Serres⁴, Jim Beynon⁵, Volker Brendel⁶, Robin 4 Buell⁷, Alexander Buksch⁸, Wolfgang Busch^{9,10}, Taku Demura^{11,12}, Jose R. Dinneny¹³, Colleen J. Doherty¹⁴, 5 Andrea L. Eveland¹⁵, Pascal Falter-Braun^{16,17}, Malia A. Gehan¹⁵, Michael Gonzales¹⁸, Erich Grotewold¹⁹ 6 Rodrigo Gutierrez²⁰, Ute Kramer²¹, Gabriel Krouk²², Shisong Ma²³, R.J. Cody Markelz²⁴, Molly Megraw²⁵, 7 Blake C. Meyers¹⁵, Jim Murray²⁶, Nicholas J. Provart²⁷, Sue Rhee¹³, Roger Smith²⁸, Edgar Spalding²⁹, Crispin 8 Taylor³⁰, Tracy Teal³¹, Keiko U. Torii³², Chris Town³³, Matthew Vaughn³⁴, Richard Vierstra³⁵, Doreen 9 Ware^{36,378}, Olivia Wilkins³⁸, Cranos Williams³⁹, Siobhan M. Brady⁴⁰⁺ 10 11 ¹ Agriculture Sustainability Institute and Department of Neurobiology, Physiology and Behavior, University 12 of California, Davis, CA, USA 95616 13 ² Biology Department, Penn State University, University Park, PA, USA, 16802 14 ³ GARNet, School of Biosciences, Cardiff University, Cardiff, UK 15 ⁴ Center for Plant Cell Biology and Botany and Plant Sciences Department, University of 16 California, Riverside, CA, USA 92521 17 School of Life Sciences, Gibbet Hill Campus, The University of Warwick, Coventry, CV4 7AL, UK 18 **6** Department of Biology and Department of Computer Science, Indiana University, Bloomington, IN, USA 19 47405 20 $^{-7}$ Department of Plant Biology, Michigan State University, East Lansing, MI, USA 48824 21 ⁸ University of Georgia, Department of Plant Biology; Warnell School of Forestry and Natural Resources; 22 and Institute of Bioinformatics, Athens, GA, USA 30602
23 \degree Gregor Mendel Institute (GMI), Austrian Academy of Scie ² Gregor Mendel Institute (GMI), Austrian Academy of Sciences, Vienna Biocenter (VBC), Dr. Bohr-Gasse 3, 1030 24 Vienna, Austria 25 ¹⁰ Salk Institute for Biological Studies, Plant Molecular and Cellular Biology Laboratory, 10010 N Torrey Pines Rd, 26 La Jolla, CA, USA 92037 27 ¹¹ Graduate School of Biological Sciences, Nara Institute of Science and Technology, Ikoma, Nara, 630-28 0192, Japan 29 ¹² RIKEN Center for Sustainable Resource Science, Yokohama, Kanagawa, 230-0045, Japan 30 ¹³ Carnegie Institution for Science, Department of Plant Biology, Stanford, CA, USA 94305 31 ¹⁴ Department of Molecular and Structural Biochemistry, North Carolina State University, Raleigh, NC, 32 USA 27695 33 ¹⁵ Donald Danforth Plant Science Center, St. Louis, MO, USA, 63132 34 ¹⁶ Institute of Network Biology (INET), Helmholtz Zentrum München (HMGU), German Research Center for 35 Environmental Health, 85764 Neuherberg, Germany 36 $^{-17}$ Department of Microbe-Host Interactions, Ludwig-Maximilians-Universität München (LMU Munich), 37 Planegg-Martinsried, Germany 38 ¹⁸ Center for Applied Genetic Technologies (CAGT), 111 Riverbend Road, Athens, GA, USA 30602 19^{19} Center for Applied Plant Sciences and Dept. of Molecular Genetics, The Ohio State University, 40 Columbus, OH, USA 43220. 41 ²⁰ FONDAP Center for Genome Regulation. Millennium Nucleus Center for Plant Systems and Synthetic 42 Biology. Departamento de Genética Molecular y Microbiología, Facultad de Ciencias Biológicas, Pontificia 43 Universidad Católica de Chile, Avenida Libertador Bernardo O'Higgins 340, Santiago, Chile 833115 44 ²¹ Molecular Genetics and Physiology of Plants, Faculty of Biology and Biotechnology, Ruhr University 45 Bochum, 44801 Bochum, Germany
46 22 Laboratoire de Biochimie et Phys ²² Laboratoire de Biochimie et Physiologie Moléculaire des Plantes, UMR CNRS/INRA/SupAgro/UM, 47 Institut de Biologie Intégrative des Plantes "Claude Grignon," Place Viala, 34060 Montpellier Cedex, 48 France.
	- 1
- 49 ²³ School of Life Sciences, University of Science and Technology of China, 443 Huangshan Road, Hefei,
- 50 Anhui, 230027, China
- 51 24 Department of Plant Biology, University of California, Davis, CA, USA 95616
- 52 ²⁵ Department of Botany and Plant Pathology; Department of Computer Science; and Center for Genome 53 Research and Biocomputing, Oregon State University, Corvallis, OR, USA 97331
- 54 ²⁶ School of Biosciences, Sir Martin Evans Building, Cardiff University, Museum Avenue, Cardiff CF10 3AX, 55 Wales, UK.
- 56 ²⁷ Department of Cell & Systems Biology / Centre for the Analysis of Genome Evolution and Function,
- 57 University of Toronto, Toronto, ON. M5S 3B2, Canada
- ²⁸ Syngenta Biotechnology, Inc.PO Box 122573054 E. Cornwallis Road, Research Triangle Park, NC 27709,
59 USA USA
- 60 ²⁹ Department of Botany, University of Wisconsin, 430 Lincoln Drive, Madison, WI, USA 53706
- 61 30 American Society of Plant Biologists, Rockville, MD, USA 20855
 62 31 Data Carpentry, Davis, CA, USA 95616
- 62 31 Data Carpentry, Davis, CA, USA 95616
 63 32 Howard Hughes Medical Institute and
- 32 Howard Hughes Medical Institute and Department of Biology, University of Washington, Seattle, WA, 64 USA 98195
- 65 ³³ J. Craig Venter Institute, 9704 Medical Center Drive, Rockville, MD, USA 20850
- 66 ³⁴ Life Sciences Computing, Texas Advanced Computing Center, 10100 Burnet Rd, Austin, TX, USA 78758
- 67 ³⁵ Department of Biology, Washington University in St. Louis, St. Louis, MO, USA 63130
- 68 ³⁶ Cold Spring Harbor Laboratory, Cold Spring Harbor, New York, USA 11724
- 69 37 US Department of Agriculture, Agricultural Research Service, Ithaca, New York, USA 14853
- 70 ³⁸ Department of Plant Science, McGill University, Montreal, QC, Canada H9X 3V9
- 71 ³⁹ Department of Electrical and Computer Engineering, North Carolina State University, Raleigh, NC, USA 72 27695
- 73 ⁴⁰ Department of Plant Biology and Genome Center, University of California, Davis, CA, USA 95616
- 74 +Corresponding author sbrady@ucdavis.edu

75 **Abstract**

76 Researchers studying plants using the model organism, Arabidopsis thaliana, can easily generate or access 77 massive datasets using modern technologies. However, in order to best analyze such datasets to 78 elucidate novel biological mechanisms, many individuals face critical deficiencies in their training. Ideally, 79 these scientists will be able to, individually or in a team, integrate foundational concepts from biological 80 science, chemistry, mathematics, statistics, computer science, bioinformatics and data science. Here, we 81 provide examples of guidelines, skill sets, and core competencies that should be considered when 82 developing curricula or training efforts at the undergraduate, graduate, postdoctoral and faculty levels. 83 Discussion of specific training needs from the perspective of the agricultural biotechnology industry are 84 also provided. Critical to "large-scale biology" is the formation of productive collaborations. Methods to 85 identify the best collaborator, to define an effective collaboration on the part of all partners, and 86 pedagogical methods to train students in the art of collaboration are also discussed. Finally, these 87 challenges and potential solutions are addressed in a selected case study on high-throughput 88 phenotyping.

90 **Introduction**

91 It has been over 50 years since *Arabidopsis thaliana* was first introduced as a model organism to 92 understand basic processes in plant biology. A well-organized scientific community has used this small 93 "reference" plant species to make numerous fundamental plant biology discoveries (Provart et al., 2016). 94 Due to an extremely well annotated genome and advances in high-throughput sequencing, our 95 understanding of this organism and other plant species has become ever more intricate and complex. 96 Computational resources including CyVerse¹, Araport², TAIR³ and BAR⁴ have further facilitated novel 97 findings with just the click of a mouse. As we move towards understanding biological systems, 98 Arabidopsis researchers will need to use more quantitative and computational approaches in order to 99 extract novel biological findings from these data. Here, we discuss guidelines, skill sets, and core 100 competencies that should be considered when developing curricula or training undergraduate or 101 graduate students, postdoctoral researchers, and faculty. A selected case study provides more specificity 102 as to the concrete issues that plant biologists face and how best to address such challenges.

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104 Transforming Education and Training – from Undergraduates to Faculty

105 An overhaul in training is necessary for plant biologists to make use of massive data sets and enabling 106 technologies. This is not a novel idea in the life sciences. In fact, Bialek and Botstein (2004) articulated a 107 concept for an integrated introductory quantitative science curriculum, primarily for undergraduates, in 108 order to address this specific issue. Their publication has been highly cited and used as a foundational 109 resource. They noted that biologists have too little education and experience in quantitative thinking and 110 computation relative to what is needed for full participation in this new era of genomics research. Both 111 then, and still now, many upper-level undergraduates in the life sciences versus quantitative sciences 112 already speak "noticeably different languages". Bialek and Botstein (2004) proposed that instead of 113 prerequisite courses in mathematics, physics, chemistry and computation, the fundamental ideas of each 114 of these disciplines should be introduced at a high level of sophistication. Their point is that these ideas 115 should be presented in context and with relevant biological problems for a "seamless" educational 116 experience. This would also avoid the delivery of these quantitative science courses as a "service" for the 117 life sciences students. In a "service course", students often exhibit a lack of enthusiasm due to the fact 118 that they are required to take these courses. An additional issue is that many of the quantitative concepts 119 presented are devoid of a biological perspective. Training at the graduate level must also necessarily

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 1 http://www.cyverse.org/

² https://www.araport.org/

³ http://www.arabidopsis.org/

⁴ http://bar.utoronto.ca

120 integrate foundational concepts from biological science, chemistry, mathematics, statistics, computer 121 science, bioinformatics and data science. We stress that this is more than simply an understanding of 122 bioinformatics - that is, more than just using computation to extract knowledge from biological data. 123 Instead, education in plant biology should be truly interdisciplinary, perhaps as exemplified by (i) 124 theoretical biology whereby theoretical perspectives (often mathematical) are used to give insights into 125 biological processes, (ii) quantitative biology whereby quantitative approaches and technologies are used 126 to analyze and integrate biological systems or to construct and model engineered life systems, or (iii) 127 computational biology whereby biological data are used to develop algorithms or models to understand 128 relationships amongst various biological systems.

129

130 **Implementation of Quantitative Training in the Life Sciences**

131 Significant administrative, content, and logistical challenges often exist to impede the creation of new 132 academic programs. Despite this, a growing number of institutions are developing undergraduate and 133 graduate curricula in bioinformatics and computational biology for the life sciences, many of which 134 incorporate the vision of Bialek and Botstein⁵. Practical strategies to overcome many of these challenges 135 have been described for an overhaul in the graduate training program at Harvard Medical School 136 (Gutlerner and Van Vactor, 2013). Our primary recommendation is to include in life sciences curricula the 137 teaching of the skills and competencies described above, with the aim to develop students and future 138 scientists that are adept at using transdisciplinary approaches to solve challenges in biology, and thus, 139 well adapted to addressing current and future needs in modern plant biology research.

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141 Minimal Skill Sets and Core Competencies

142 Over the last 15+ years a variety of meetings and task forces have been convened to determine the 143 nature, extent, content, and available delivery tools for degree and training programs utilizing 144 bioinformatics or computational biology in life sciences programs. Tan et al. (2009) proposed a 145 generalized minimum set of competencies that the next generation of biologists will need to effectively 146 cope with ever-increasing amounts of information and datasets, and the growth of importance in 147 informatics in this genomics era; the following competencies have increased in relevance since they were 148 first published, and thus could guide curricula development (or revisions of existing curricula):

149 1. Basic knowledge in the specific domains of computer science, statistics and mathematics that 150 **intersect** with modern biology.

⁵ http://www.bioinformatics.org/wiki/education_in_the_united_states

- 151 2. Expertise in communicating and representing biological knowledge and processes in 152 mathematical, statistical and computing terms and concepts.
- 153 3. The ability to use or develop efficient bioinformatics and biocomputational tools and techniques 154 for the acquisition, interpretation, analysis, prediction, modeling, simulation and visualization of 155 experimental and other biological data.
- 156 4. Proficiency in the search, retrieval, processing, curation, organization, classification, 157 management and dissemination of biological data and information in databases for deriving 158 biological insights and knowledge discovery.
- 159 5. Critical thinking and problem-solving skills in quantitative aspects of biology.
- 160 As a community with expertise in quantitative and computational plant biology, and using these

161 competencies as a guideline, we further propose a suite of minimal skill sets [adapted from (Rubinstein

- 162 and Chor, 2014; Welch et al., 2014)] which will enable a plant biologist to generate and utilize multi-
- 163 dimensional and scaled plant biology data in order to answer central biological questions (Table 1).
- 164 Table 1: Minimal Skill Sets Recommended for Plant Biology Students

165

166 We suggest two possibilities to implement across diverse institutions this integrated paradigm for training 167 in this suite of minimal skill sets and core competencies. So as not to reinvent the wheel, it may be fairly 168 straightforward for a plant biology program to participate in an extant integrative biology/quantitative 169 sciences program within their respective institution, if those programs fulfill this suite of core 170 recommended competencies/skill sets, simply by augmenting existing programs with elective plant

171 courses. Alternatively, a program could implement course curricula (both undergraduate and graduate) 172 that have been described in the literature and for which resources are available. These include the 173 Course Source Bioinformatics Learning framework, which has been developed and reviewed by members 174 of the Genomics Education Partnership, the Network for Integrating Bioinformatics into Life Science 175 Education, the Genome Consortium for Active Teaching of Next Gen Sequencing, and the Howard Hughes 176 Medical Institute-sponsored Bioinformatics Workshop for Student/Scientist Partnerships (Rosenwald et 177 al., 2016). Other curricula include a basic bioinformatics curriculum offered at the Free University of 178 Berlin which emphasizes fundamentals in biology, mathematics and computer science (Koch et al., 2008), 179 or a first-year graduate course in quantitative biology which emphasizes the integrated curriculum 180 proposed by Bialek and Botstein (2004). The latter example uses breakthrough papers in diverse areas of 181 biology, and that emphasize quantitative reasoning, theory, and experimentation, to convey the 182 importance of quantitative knowledge to understand basic biological processes (Wingreen and Botstein, 183 2006). Similar curricula have been implemented in the UK and are considered requisite training for 184 graduate students in plant biology⁶. A course entitled "Computational Approaches for Life Scientists⁸" 185 has also been described which focuses on enriching the curriculum of life science students with abstract, 186 algorithmic and logical thinking and exposes them to "computational culture" (Rubinstein and Chor, 187 2014). Such curricula should be followed by a more focused track in plant biology, again emphasizing the 188 quantitative premises underlying plant biology. Finally, a capstone problem-solving course that integrates 189 teamwork could provide practical examples of how to integrate these diverse and interdisciplinary subject 190 materials to address unsolved questions in plant biology.

191

192 Bridge Programs, Bootcamps and Supportive Environments for Quantitative-Based Plant Biology 193 **Education**

194 **Even** without creating new programs, supportive environments for students interested in both 195 plant and computational biology could help lower the "intimidation" barrier. For example, this could 196 involve creating quantitative biology interest groups. Additional vehicles to encourage peer-to-peer 197 learning could include hackathons (events that bring people together in teams for collaborative computer 198 programming efforts to creatively solve a problem) that would provide training, while encouraging 199 interactions between plant biology and computational students.

 200 Recently, organizations such as Software Carpentry⁷ and Data Carpentry⁸ (which are merging into 201 one organization) and Amelieff 9 have been created to fill in some of the gaps in education for

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⁶ https://sysmic.ac.uk

⁷ http://ca4ls.wikidot.com

⁸ http://www.datacarpentry.org/

202 programming and data science skills. Since 2015, these organizations have held workshops at institutions 203 across the world. Other short courses also exist globally which focus on training experimental biologists in 204 bioinformatics, statistical genetics and mathematical modeling including the Summer Institute of 205 Statistical Genetics (USA)¹⁰, the Summer School for Statistical Genetics (Japan)¹¹, the Santa Barbara 206 Advanced Summer School of Quantitative Biology (USA)¹², the BioComp training series (Austria), the 207 Summer School (Germany)¹³, the Saclay Plant Sciences summer schools (France)¹⁴, the Integrative 208 Database training course (Japan)¹⁵, the Large Biological Data Analysis Course (Japan)¹⁶, and the Cold 209 Spring Harbor Laboratory courses¹⁷ (USA) in "Frontiers and Techniques in Plant Science" and 210 "Programming for Biology". However, access to these courses is limited, and the course fees and travel 211 necessary to participate may present significant barriers. In order to enhance the flexibility and to 212 minimize financial input, curricula could be complemented with short-courses or with certificates from 213 online Massive Open Online Courses (MOOCs). As a community, developing a portal that provides reviews 214 and ratings of these programs would be a valuable resource (Searls, 2012). It should be noted, however, 215 that a recent report assessing boot camp programs (from 2 days to 2 weeks in length) typically designed 216 to expose graduate students to data analysis techniques (amongst others) found a null difference when 217 assessing research skill development, despite a statistically significant increase in perceived skill 218 advancement (Feldon et al., 2017).

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220 **Funding**

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221 While many academic institutions recognize the importance of these training efforts, they need 222 funding to come into existence. The United States National Science Foundation (NSF) Research 223 Traineeship (NRT) Program¹⁸ Traineeship Track specifically fosters interdisciplinary training. The German 224 Research Foundation provides funding for International Research Training Groups dedicated to a focused 225 "study abroad" research program and a structured training strategy. In France, local funding agencies 226 named LABEX (for "Laboratoire d'Excellence") fund interdisciplinary interactions between local partners,

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¹⁷ http://meetings.cshl.edu/courseshome.aspx

⁹ http://amelieff.jp/english/

¹⁰ https://www.biostat.washington.edu/suminst/sisg

¹¹ http://www.sg.med.osaka-u.ac.jp/school.html

¹² https://www.kitp.ucsb.edu/qbio

 13 GCBN/de.NBI

¹⁴ https://www6.inra.fr/saclay-plant-sciences_eng/Teaching-and-training/Summer-schools/Summer-

¹⁵ https://biosciencedbc.jp/en/

¹⁶ https://biosciencedbc.jp/en/

 18 https://www.nsf.gov/funding/pgm_summ.jsp?pims_id=505015

227 an example being Numev¹⁹, which promote interactions between computer and mathematical scientists 228 and biologists with strong support of plant scientists. The CNRS (Centre National de la Recherche 229 Scientifique) regularly promotes biology and math interactions through specific grant calls led by its Office 230 for Interdisciplinary Research (PEPS). In many of these cases, however, proposals are granted only for 231 specific areas deemed to be a 'high priority' to each funding organization, which may lower the success of 232 proposals that do not fit easily into the chosen scope.

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234 **Additional Recommendations for Postdoctoral Scholars and Faculty**

235 At the moment, there are no standardized modes of quantitative or interdisciplinary training for

236 postdoctoral fellows in plant biology. Thus, postdoctoral scholars often need to identify their own

237 opportunities for additional training, if they have not received such training during their undergraduate or

238 graduate training. Many competitive postdoctoral scholar fellowships offer funds for additional training

239 including NSF's Plant Genome Research Program Postdoctoral Research Fellowships in Biology (PGRP

240 PRFB)²⁰, the USDA's AFRI Food, Agriculture, Natural Resources, and Human Sciences Education and

241 Literacy Initiative Fellowship program (AFRI ELI)²¹ and the National Institute of Health K99 grant

 242 program²². The Human Frontiers Science Program offers postdoctoral fellowships for citizens of many

243 countries with a special category for cross-disciplinary fellowships to support training those in

244 guantitative sciences in experimental biology²³. Moreover, the European Union's Marie Skłodowska-Curie

245 Actions Individual Fellowships offer funds for additional training and for short 3 to 6 month visits. The

246 Plant Biology section of the General Program and the Young Scientists Fund of the National Natural

247 Science Foundation of China (NSFC) encourages interdisciplinary research that combine methods from

248 plant biology and other areas, such as mathematics, physics, and computer sciences²⁴.

249 However, these fellowships are quite competitive and can be restricted to postdoctoral scholars 250 trained in certain disciplines. What if a postdoctoral scholar is unsuccessful at receiving such funds but still 251 wishes to undergo interdisciplinary training? In Germany, there is a growing number of structured 252 postdoctoral fellowship programs funded by individual research institutions that offer institutional 253 support in identifying interdisciplinary training opportunities. The Postdoctoral Fellowship Program (PFP) 254 by the HelmholtzZentrum Munich ensures that fellows are integrated into international and

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¹⁹ http://www.lirmm.fr/numev/

²⁰ https://www.nsf.gov/funding/pgm_summ.jsp?pims_id=503622

²¹ https://nifa.usda.gov/program/afri-education-and-literacy-initiative

²² https://www.nhlbi.nih.gov/research/training/programs/postdoc/pathway-parent-k99-r00

²³ http://www.hfsp.org/funding/postdoctoral-fellowships

²⁴ http://www.nsfc.gov.cn/nsfc/cen/xmzn/2017xmzn/01/03sm/001.htm

255 interdisciplinary research groups, while the University Foundation Fellowship Program by the Technical 256 University of Munich assists with the identification of interdisciplinary and collaborative research 257 programs. Additional institutional solutions could provide the resources for postdoctoral participation 258 (and instruction) in short courses that provide training in a particular competency, or could integrate 259 postdoctoral scholars in existing courses provided for graduate students. At the mid- and senior-260 postdoctoral scholar level, perhaps the best way is to provide opportunities for senior "biologically- 261 oriented" postdoctoral scholars to engage in dedicated training via short-term "residencies" (3 to 6 262 months) in a laboratory that specializes in quantitative, computational, or modeling analyses. Such 263 longer-term dedicated learning programs would have the advantage of carrying out a distributed practice 264 of learning, which has proven more beneficial in long-term retention of concepts, relative to the shorter 265 mass "boot-camp"-type strategy. (Feldon et al., 2017).

266 Short-term or long-term sabbaticals in a computational lab are also a good solution for faculty 267 members to acquire computational skills. The USA National Science Foundation's Mid-Career Investigator 268 Awards in Integrative Organismal Biology (MCA-IOS)²⁵ could be a source of funding for associated travel 269 costs. The German Academic Exchange Service (DAAD) and the French AGreskills federal programs, as well 270 as the local LabEx programs (mentioned previously) financially support sabbaticals for this purpose. 271 Alternatively, it may be better for faculty to focus on how they can better assess and support research 272 activities in their own lab and be able to better understand how to review papers or grants that contain 273 research of an interdisciplinary nature. Short workshops could be developed to provide training to faculty 274 on quantitative and computational methods and how to conduct high-quality computational/quantitative 275 research.

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277 Computational Training for Industry

278 The key attributes for researchers in industry with respect to projects involving computational approaches 279 are strong interpersonal skills in teamwork, collaboration, communication, and project management. 280 Industry requires individuals who are expert in one specific area but have the breadth of understanding 281 that allows them to appreciate and respect the input of other disciplines to the overall project. This 282 includes familiarity with biological databases and quantitative biology approaches. In addition, employees 283 in industry benefit from training programs which expose workers in academia and industry to each other's 284 ways of working. The European funding model encourages partnerships between researchers and 285 industry (e.g., the bread wheat initiative led by INRA²⁶). Another model is to embed master's or doctoral 286 students in industry placements for three to six months. Two UK-specific examples of this are the

²⁵ https://www.nsf.gov/pubs/2017/nsf17508/nsf17508.htm

²⁶ http://www.wheatinitiative.org

287 compulsory program of the UK Biotechnology and Biological Sciences Research Council (BBSRC), called 288 "PIPS" (Professional Internships for PhD Students²⁷), and the Flexible Interchange Program (FLIP²⁸) which 289 operates at the postdoctoral scholar and faculty level to promote training and exchange between industry 290 and academic partners. An additional twist on this theme is provided by the Chilean scientific funding 291 agency CONICYT that offers a post-graduate thesis in industry²⁹. At the institutional level, research 292 institutions dedicated to applied sciences and industrial cooperation, like the Fraunhofer Institutes in 293 Germany, traditionally work in close cooperation with industry including master's and doctoral students.

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295 **Arabidopsis Training for Plant-Curious Data Scientists**

296 A rapidly growing world population and a changing climate demand development of improved 297 crop varieties that yield more with fewer inputs, as well as advances in renewable fuels, and biomaterials. 298 Moving forward, a community-wide effort to promote the value of plant science research to data 299 scientists is needed. Arabidopsis training for "plant-curious" data scientists should emphasize 1) how 300 knowledge gained from Arabidopsis research is relevant to crop improvement, and 2) how to utilize 301 Arabidopsis as a tool to rapidly test gene function and optimize emerging technologies prior to delivery to 302 a crop system. The advent of gene editing technologies, such as CRISPR/Cas9-based approaches to 303 specifically target loci for site-directed mutagenesis or sequence replacement, introduces a new 304 paradigm. While these technologies create opportunities for targeted mutagenesis directly in crop 305 species, significant bottlenecks in the transformation process limit the extent to which these experiments 306 can be performed in crops. Therefore, Arabidopsis can be used to more quickly and efficiently test 307 functional hypotheses and prioritize experiments for the more labor-, cost-, and time-intensive studies in 308 crops.

309 The outcome of an active community of Arabidopsis researchers is the detailed curation of genes 310 and pathways in the Arabidopsis genome, perfect for mining by data scientists. This curation data has 311 been leveraged for annotating orthologous genetic components in other species, and thus is an invaluable 312 resource. It is likely that many fundamental biological processes are conserved across plant species 313 (McGary et al., 2010; Oellrich et al., 2015). As an example, agricultural biotechnology industries make use 314 of this information through large-scale text mining algorithms combined with comparative genomics 315 approaches to project annotations and associations onto crop models (Holtan et al., 2011; Preuss et al., 316 2012). The depth and breadth of these resources in Arabidopsis also positions this organism at the

²⁷ http://www.bbsrc.ac.uk/funding/filter/professional-internships/

 28 http://www.bbsrc.ac.uk/funding/filter/flexible-interchange-programme/

²⁹ http://www.conicyt.cl/wp-content/uploads/2012/07/Brochure-Institucional-2011-Inglés.pdf

317 forefront of predictive modeling in plants through systems biology approaches. Moving forward, there is 318 an immediate need to make better use of existing data from Arabidopsis studies by developing new data 319 integration paradigms aimed at predictive modeling and subsequent discovery. Using Arabidopsis as a 320 framework for how to integrate diverse datasets should facilitate similar analyses in species with less 321 developed resources.

322 On the other hand, Arabidopsis may not be the most appropriate model to understand traits 323 related to domestication, physiology such as C4 photosynthesis, or other aspects of plant biology such as 324 secondary metabolism. To address such questions alternative model systems are being established; this 325 includes *Setaria viridis* and *Brachypodium distachyon* as model grass species (Brutnell, 2015; Brutnell et 326 al., 2015) and *Camelina sativa* for metabolic engineering of co-products (Bansal and Durrett, 2016; Zhu et 327 al., 2016). We recommend that the communities developing these new systems leverage best practices 328 from the Arabidopsis community, particularly with reference to genome annotation and data curation for 329 these species. Fostering such interactions between scientists could occur through cross-species 330 conferences in plant science; for example, a Keystone Meeting focused on "Translational Plant Biology". 331 Inclusion of data scientists in these forums will be critical to ensure maximal usefulness of these emerging 332 model systems.

333

334 **Collaborations**

335 Taking advantage of large-scale datasets and technologies in order to reveal novel biological conclusions 336 will require groups of people with diverse expertise, skill sets, and at different career levels to work well 337 together. Thus, in order to train the next generation of Arabidopsis biologists in quantitative and 338 computational biology, we also need to train scientists on how to initiate, define, manage and maintain 339 effective collaborations.

340

341 **Identifying collaborators**

342 It is often difficult for biologists to develop their research questions to include tangible opportunities for 343 quantitative experts, or to effectively articulate their specific needs in a vocabulary that is accessible to 344 experts in those fields. Face-to-face communication is particularly important and thus we attribute the 345 highest priority to the identification of regional collaborators. Inclusive, regular, cross-faculty and cross-346 institute interactions at all career levels, with the clear objective to also empower early-career 347 researchers to take active roles, are required to initiate local collaborations. In order to implement role 348 models for such collaborative efforts, hiring or recruiting researchers who already work across biological 349 science and statistical, computational, or mathematical departments can be beneficial due to their ability 350 to expose biological problems to theoreticians who might not typically see such data as valuable to

351 analyze. However, the infrastructure for promotion and merit within most academic institutions has 352 generally not advanced sufficiently to effectively hire and maintain theoreticians at the tenure-track level 353 in biology departments.

354 Collaborations between disciplinary experts can be accelerated through intensive trainings and 355 activities that promote networking and knowledge sharing. In-depth, week-long immersion sessions have 356 proven effective at providing both the biologist and the quantitative expert with the proper, shared, 357 vocabulary, resulting in productive collaborations. For example, the "Maths in the Plant Sciences" Study 358 Group in the United Kingdom³⁰ has been successful in generating in short timeframes both new 359 collaborations and funded grant applications.

360 Co-supervision of graduate students by a biologist and theoretician is another effective strategy 361 to develop a collaboration. Initiating cross-disciplinary cohorts of graduate students is another approach. 362 Complementing collaborative interactions, or in the absence of local cross-disciplinary opportunities, the 363 availability of more high-quality online video material outlining advances in current plant biology, for 364 example, in a jargon-free format would be useful for quantitative experts. In the long term, graduate 365 students and postdoctoral scholars who have been trained in an interdisciplinary environment will likely 366 generate the best collaborations. By working together from an early career stage, a deep appreciation of 367 diverse abilities will be engendered and the ability to communicate freely will enable new research 368 avenues to be pursued.

369

370 **Defining collaborations**

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371 An effective multi-disciplinary collaboration must go beyond the mere provision of a service by a 372 collaborator. As such, before initiating a project, all partners should jointly articulate and agree on the 373 scientifically interesting research questions and discuss experimental design and data analysis. A 374 management plan should involve contributors at all career levels and consider the benefit for each 375 contributing individual. It is important for collaborators to recognize differences in cost bases for 376 biological versus theoretical research (e.g. experimental laboratory-associated costs are quite high 377 whereas in the theoretical sciences, experts command higher salaries than experimental biologists). A 378 realistic assessment of project timelines and deliverables is critical. Furthermore, a plan to include 379 periodic assessment of progress with respect to the defined timelines and deliverables should be 380 implemented to allow for adaptation, with the understanding that things do not always proceed 381 expectedly. Contingency plans are also ideal to establish at the start, as are plans for publications, since 382 biological and theoretical fields have fundamentally differing authorship rules and norms, publication 383 strategies, and career recognition criteria. It is important to discuss and specify the timeframes that are

³⁰ https://www.cpib.ac.uk/outreach/mpssg/

384 likely for the publication of biological data and how the development of novel theory or analysis tools 385 could be published prior to their use in biological data analysis. To ensure recognition, CRedit³¹ (through 386 ORCid) comprises structured vocabulary for assigning author credit. It is also critical to put in place an 387 explicit plan for the possibility of managing disagreements that may arise as well as the conditions under 388 which a collaborator might exit a project.

389 In practice, project meetings between collaborators should be held at more frequent intervals 390 than may normally occur in within-discipline collaborations. This is especially true at the beginning of the 391 project where the development of mutual understanding and the building of close working relationships 392 among the researchers are essential. If the collaboration is between local groups, regular, e.g. monthly, 393 joint meetings would be ideal. If the collaboration involves partners at a considerable geographic 394 distance, then monthly web-based meetings are necessary and the collaboration would benefit from face-395 to-face meetings with all team members, ideally once every six months at a minimum. Budgeting for 396 necessary travel should be considered at the time of project design. Furthermore, the physical movement 397 of postdoctoral scholars or graduate students between groups for reciprocal training or joint work 398 contributes highly to the effective integration of projects. Appreciation of differences in language or 399 culture should be conveyed, as should reciprocal trust and respect, interest in the mutual fields, and the 400 willingness to learn from the expertise of a partner.

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402 Case Study: Training Arabidopsis Biologists for High-Throughput Phenotyping

403 As a concrete example for how scientists can be trained and educated in an interdisciplinary, collaborative 404 fashion using experimental biology and quantitative approaches, we consider phenomics as a case study. 405 Phenomics is an emerging field at the intersection of plant biology, engineering, computer science and 406 mathematics which has led to a deeper understanding of mechanisms for acclimation to environmental 407 variation (Miller et al., 2007; Slovak et al., 2014; Campbell et al., 2015; Fahlgren et al., 2015; Rellán-408 Alvarez et al., 2015). These studies evolved from the need to characterize phenotypic traits across large 409 numbers of genotypes (Chen et al., 2014; Cruz et al., 2016; Ge et al., 2016).

410 A project using phenomics can be considered as a pipeline with three identifiable stages: data 411 acquisition, data analysis, and data modeling (Figure 1), all to answer a clear biological question. 412 Generally, this question is: what genes or genetic regulation underlie a trait of interest? Generally, a 413 consortium of scientists is needed to carry out a phenomic-scale project. Consortium members should 414 have diverse skills, be able to interact collaboratively, and each researcher's role should be well defined. 415 Prior to data acquisition, consortium members should collectively discuss and agree upon experimental

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³¹ http://casrai.org/credit

416 design, biological replicates, statistical power, the type of data to be acquired and appropriate models 417 used for data analysis. The data acquisition stage includes the use of sensors such as cameras, fluorescent 418 measurement devices, or any tool that can make a measurement when connected to a computer to 419 measure a phenotype associated with a trait. This stage often leverages expertise in the engineering 420 disciplines and may involve robotics. Input from biologists is needed in order to ensure that a 421 physiologically relevant aspect of plant growth or response to the environment is being captured. The 422 output of this stage is the generation of raw data files. The analysis stage includes the computer code 423 needed to extract features from the raw data files - image analysis is a good example - to produce 424 "measurements". This stage also includes 'workflow' software, which brings the raw data from the 425 sensors to the analysis algorithms. The analysis phase passes processed data, or results, to the next stage. 426 Again, input from an "experimental" biologist is needed to ensure that these data are within the expected 427 range of values. The modeling stage involves synthesizing results for the purpose of generating new 428 biological conclusions. A typical example would be integrating phenotype results with genotype 429 information to complete a statistical genetic analysis. However, the modeling stage can also be 430 conceptually general enough to include any sort of analysis that converts phenotype measurements into a 431 new biological understanding.

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438 genotype or environmental information, and then produces new understanding through modeling 439 activities such as statistical associations. The new understanding leads to new questions.

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441 Phenomic projects using Arabidopsis are ideal for training students in collaborative, innovative, 442 and interdisciplinary approaches. Outreach and training modules on plant phenotyping naturally bridge 443 multiple disciplines including plant biology, computer science, mathematics, and engineering, and provide 444 alternative ways of attracting students to the plant sciences. Single-board computers like Raspberry Pi, 445 Hummingboard, or Cubieboard are low-cost microcomputers originally built for educators, hobbyists and 446 researchers, and are currently being incorporated into plant phenotyping research and teaching modules. 447 Online resources provide tutorials to set up imaging systems (Table 2), however next-generation 448 resources should be designed in collaboration with educational experts.

449

450 Table 2: Online resources providing tutorials to setup imaging systems.

451

452 **Executive Summary**

453 Historically, the Arabidopsis research community has been able to effectively combine efforts 454 internationally and to provide a collective voice regarding our needs to facilitate fundamental biological 455 discoveries. We propose that such synergism be employed, using the specific recommendations in this 456 commentary as a guide, in training this next generation of plant biologists to be able to understand and 457 implement, in a rigorous manner, quantitative approaches in their research.

458 Specifically – for undergraduate and graduate training we recommend an overhaul in curriculum 459 design for plant biology majors or plant biology graduate students that involves a seamless integration of 460 concepts in math, physics, statistics and computation within courses that illustrate biological processes. 461 This could be done according the recommendations of Bialek and Botsein (2004). We have adapted a set 462 of core competencies and minimal skill sets, adapted from those of Tan et al. (2009), Rubinstein and Chor 463 (2014), and Welch et al. (2014), and we strongly recommend that, when designing or revising curricula for 464 this next generation of plant biologists, that these core competencies and skills are kept in mind. We 465 have highlighted above a set of curricula based on these and which are publicly available either within the 466 US or internationally; these may serve as a further resource. While there is no existing training standard 467 for postdoctoral scholars in plant biology, we have identified a suite of fellowships for which postdocs 468 may apply and which facilitate independent interdisciplinary training. We also advocate for programs 469 which offer institutional support in identifying interdisciplinary and quantitative training for postdocs who 470 wish to pursue such opportunities. Additional opportunities are outlined for faculty members who wish 471 to undergo this training. Collaborations are often the cornerstone of successful quantitative projects and 472 we provide concrete recommendations to promote effective and meaningful collaborations that we hope 473 will guide institutional and cross-institutional interdisciplinary efforts. We collectively advocate for the 474 continued use of Arabidopsis as an ideal organism for use in quantitative training efforts. For cases in 475 which other organisms are more appropriate, we recommend leveraging best practices from the 476 Arabidopsis community (e.g. efforts in genome annotation and data curation). Our case study in high-477 throughput Arabidopsis phenotyping provides an example of effective interdisciplinary and quantitative 478 training and of the merging of quantitative and biological science integral for plant breeding in the future. 479

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