





Table 1: The three case study knowledge brokering organisations

Comparators* / Centres†	 		
Date of creation	2016 (2014‡)	2010 (partly disbanded in 2019)	2017 (2013§)
Organisational set-up	University research institute	Independent public policy think tank	University research institute
Number of staff	15	14	20
Policy area(s)	Development, health, women's empowerment, labour, environment, agriculture, water, human settlements, child protection, and more	Social policy with two research hubs focusing on not-for-profit and the energy sector	Social policy areas with relevance to the Welsh Government
Audience	Decision-makers in Africa: politicians, civil servants, practitioners	Ontario policy-makers; Ontario public	Welsh Government Ministers and sub-national levels of decision-making
Outputs	Evidence maps and syntheses (mostly but not only commissioned by government departments); evidenced capacities (capacity development); evidence communities (relationship building including via Africa Evidence Network); Academic research	Ontario government commissioned reports presenting options and recommendations for policy-makers based on evidence review; Reports commissioned by other public, private or third sector bodies	Welsh Government commissioned reports presenting evidence review on a specific policy question**; Events e.g. roundtables, expert panels; Academic research
Aim	Reduce poverty and inequality in Africa	A better fiscal deal for Ontario; federal policy that serves Ontario; enhanced policy development capacity for Ontario	Providing ministers, civil servants and public services with high quality evidence and independent advice that helps them

** Data are for 2017 except if specified otherwise.

† Sources: (Gough et al., 2018; Lalande et al., 2019; websites' data and interviews)

‡ UK Department for International Development (DFID) grant from 2014-2016.

§ The Public Policy Institute for Wales (PPIW) was set up in 2013 with Welsh Government funding only. The WCPP saw ESRC and Cardiff University become funders alongside the Welsh Government.

** WCPP works with Welsh Government (WG stream) and with public services (PS stream). This paper, in its empirical data, focuses on the Welsh Government stream.

		government	improve policy decisions and outcomes
Example of impact	Ensuring national policy on human settlements was informed by evidence	Reduction in Ontario's tax contribution to the Federation	Report on how proposed childcare tax credits would not have reached the expected social groups
Measurement of impact	Case studies relying on quantitative and qualitative data e.g. 'stories of change'	Impact methodology developed in 2015 blending qualitative and quantitative data; Performance indicators related to three roles of Mowat e.g. publications, citations, access	Research Excellence Framework (REF) impact case study; Impact methodology in development combining qualitative and quantitative data
Engagement with users	Evidence users are engaged in every stage of their work	Section in annual reports dedicated to 'who is using our work'	Evidence users are engaged in every stage of their work
Funding source(s)	(2018) Hewlett Foundation (39%) ESPA ^{††} (32%) DFID (13%) Universities (10%) 3ie (3.4%) RSA government (1%) Other (1.6%)	Ontario government grant (35%) Grants and sponsorships (26.8%) Research contracts (14.4%) Training courses (1.4%) Events (0.5%) Cash reserves (21.8%)	Welsh Government (40%) ESRC ^{‡‡} (40%) Cardiff University (30%)
Funding model	Ad hoc, contracts and longer-term funding	Grants, contracts, ad hoc	Five-year core grant and smaller <i>ad hoc</i> grants and contracts for specific projects
Budget	£534,740 (annual) (2018)	£1.63 million (annual)	£1.6 million (annual)

^{††} Ecosystem Services for Poverty Alleviation Program, partly funded by DFID and ESRC.

^{‡‡} Economic and Social Research Council, an academic funding body in the UK.

Table 2: List of interviewees (anonymised)

CODE	ORGANISATION	COUNTRY
ACE 1	KBO	South Africa
ACE 2	KBO	South Africa
MOWAT 1	KBO	Canada (Ontario)
MOWAT 2	KBO	Canada (Ontario)
MOWAT 3	KBO	Canada (Ontario)
MOWAT 4	KBO	Canada (Ontario)
WCPP 1	KBO	UK (Wales)
WCPP 2	KBO	UK (Wales)
WCPP 3	KBO	UK (Wales)
WCPP 4	KBO	UK (Wales)
UK 1	External stakeholder	UK
UK 2	External stakeholder	UK
CANADA 1	Higher Education Policy Institute	Canada