

This is an Open Access document downloaded from ORCA, Cardiff University's institutional repository: <https://orca.cardiff.ac.uk/id/eprint/181239/>

This is the author's version of a work that was submitted to / accepted for publication.

Citation for final published version:

McFadzean, Isobel J., Donovan, Lauren, Hewson, Thomas, Hard, Jake, Shaw, Jenny, Edwards, Adrian and Carson-Stevens, Andrew 2025. Critical illness in prisons: a multi-method analysis of reported healthcare safety incidents in England. *British Journal of General Practice* 10.3399/bjgp.2025.0239

Publishers page: <https://doi.org/10.3399/bjgp.2025.0239>

Please note:

Changes made as a result of publishing processes such as copy-editing, formatting and page numbers may not be reflected in this version. For the definitive version of this publication, please refer to the published source. You are advised to consult the publisher's version if you wish to cite this paper.

This version is being made available in accordance with publisher policies. See <http://orca.cf.ac.uk/policies.html> for usage policies. Copyright and moral rights for publications made available in ORCA are retained by the copyright holders.



# *British Journal of General Practice*

## Critical illness in prisons: a multi-method analysis of reported healthcare safety incidents in England

McFadzean, Isobel J; Donovan, Lauren; Hewson, Thomas; Hard, Jake; Shaw, Jenny; Edwards, Adrian; Carson-Stevens, Andrew

DOI: <https://doi.org/10.3399/BJGP.2025.0239>

To access the most recent version of this article, please click the DOI URL in the line above.

Received 16 April 2025

Revised 21 July 2025

Accepted 30 July 2025

© 2025 The Author(s). This is an Open Access article distributed under the terms of the Creative Commons Attribution 4.0 License (<http://creativecommons.org/licenses/by/4.0/>). Published by British Journal of General Practice. For editorial process and policies, see: <https://bjgp.org/authors/bjgp-editorial-process-and-policies>

When citing this article please include the DOI provided above.

### **Author Accepted Manuscript**

This is an 'author accepted manuscript': a manuscript that has been accepted for publication in British Journal of General Practice, but which has not yet undergone subediting, typesetting, or correction. Errors discovered and corrected during this process may materially alter the content of this manuscript, and the latest published version (the Version of Record) should be used in preference to any preceding versions

## **Critical illness in prisons: a multi-method analysis of reported healthcare safety incidents in England**

Isobel Joy McFadzean<sup>1</sup>, MRCGP, Clinical Lecturer in Patient Safety, Cardiff University. ORCID ID: <https://orcid.org/0000-0001-9766-2681>

Lauren Donovan<sup>1</sup>, MBBS, Honorary Research Fellow, Cardiff University. ORCID ID: <https://orcid.org/0009-0002-3949-3490>

Thomas Hewson<sup>2</sup>, MRes, Registrar in Forensic Psychiatry, University of Manchester. ORCID ID: <https://orcid.org/0000-0001-9879-9292>

Jake Hard<sup>3,4</sup>, MBBS, Associate Clinical Director. ORCID ID: <https://orcid.org/0000-0001-6895-5602>

Jenny Shaw<sup>5</sup>, PhD, Professor of Forensic Psychiatry, ORCID ID: <https://orcid.org/0000-0003-2569-7687>

Adrian Edwards<sup>1,6</sup> PhD FRCGP, Professor of General Practice, Cardiff University. ORCID ID <https://orcid.org/0000-0002-6228-4446>

Andrew Carson-Stevens<sup>1,6</sup> PhD FRCGP, Professor of Patient Safety, Division of Population Medicine, School of Medicine, Cardiff University. ORCID ID: <https://orcid.org/0000-0002-7580-7699>

### **Affiliations**

1. Division of Population Medicine, Cardiff University, Wales. UK
2. Northwest School of Psychiatry, England. UK.
3. Southwest Prisons for Oxleas NHS Foundation Trust
4. Independent Advisory Panel on Deaths in Custody
5. Division of Psychology and Mental Health, University of Manchester, England. UK.
6. PRIME Centre Wales, Wales, UK

Corresponding author: Professor Andrew Carson-Stevens, Room 302B, 3<sup>rd</sup> Floor, Neuadd Meirionnydd, University Hospital Wales, Heath Park, Cardiff. CF14 4YS. Email: [Carson-StevensAP@cardiff.ac.uk](mailto:Carson-StevensAP@cardiff.ac.uk) Phone: +4420292062087779

# **Critical illness in prisons: a multi-method analysis of reported healthcare safety incidents in England**

## **Abstract**

### **Background**

Prisoners have disproportionately poorer health and complex needs compared to the general population. Prisons should provide care that is equivalent to community care to achieve equitable health outcomes, which includes managing physical deterioration.

### **Aim**

To characterise reported patient safety incidents involving critically unwell prisoners and identify opportunities to improve prison healthcare systems.

### **Design and Setting**

A secondary mixed-method analysis of incident reports submitted from English prisons to the National Reporting and Learning System (NRLS) between 2018-2019.

### **Method**

The patient safety incidents were previously characterised, describing incident types, contributory factors and outcomes. Purposive sampling of these coded data was carried out using search terms to identify healthcare-associated harm, or near misses, related to critical illness (ill health with risk of death if urgent care is not provided). Included reports were sequentially analysed by descriptive and Framework Analysis.

### **Results**

Of 4112 reports submitted to the NRLS within 12 months, 983 (23.9%) were identified by the search terms and screened, and 94 (9.6%) met the inclusion criteria for analysis. Most incidents resulted in delayed assessment or treatment (46, 36.2%), avoidable hospital admission (15, 11.8%) or patient deterioration (13, 10.8%). Key issues identified were insufficient provision of emergency equipment, failure to recognise severity of symptoms and act appropriately on symptoms and ineffective communication between prisons and ambulance services. Moderate/severe harm outcomes were reported in a quarter of reports (26, 27.7%).

## **Conclusion**

System-wide interventions are needed to improve the safety of care delivered to critically ill prisoners, including improved continuity of care, enhanced emergency response training, reviews of emergency protocols surrounding clinical assessments, recognition of critical illness, escalation plans and communication with wider teams.

**Word count:** 250/250

## **Keywords**

Prison, Healthcare, General Practice, Emergency, Critical, Patient Safety

## **How this fits in**

Using a mixed-methods descriptive and framework analysis, this paper provides new insights into the complexity of care delivery in prisons. Results resonate with and strengthen the recommendations from recent investigations into prison healthcare by further developing an understanding of the complex intersecting factors contributing to safety incidents and quality issues in care delivery. The fundamental importance of good quality and adequately resourced primary care delivery in prisons has been highlighted. It also identifies system-wide interventions that are needed to improve care delivery, and which are likely to interest policy-makers and scrutiny bodies, commissioners and teams working in prisons to inform developments in strategic health needs assessments, workforce profiling, and training requirements for healthcare and prison teams.

## **Summary**

This study focuses on the management of critical illness in prisons, highlighting the efforts needed to ensure equivalent health outcomes and improve patient safety.

## Introduction

There are concerns regarding the safety of healthcare received by prisoners in the United Kingdom (U.K), due to the environment, risk of injury/self-harm and death, and sub-optimal service delivery (1-3). Prison populations are ageing, with primary care teams including general practitioners, nurses, pharmacists and allied healthcare professionals such as dentists, optometrists and podiatrists delivering the majority of care to prisoners(4), managing both acute and long-term conditions with access to prisoner medical records,(5) whilst balancing security measures and healthcare standards(6). Healthcare is regularly delivered on site, or referrals sent to external healthcare teams as needed. All prisons carry out health screening of new prisoners to establish their healthcare needs, and some have dedicated healthcare wings with inpatient beds.(7) Furthermore, staff shortages and prison lockdowns can impact healthcare access, and appointments are regularly missed due to insufficient officer escort numbers for transfers to hospital appointments(6, 8, 9). There is now growing trepidation that prisoners may deteriorate clinically, and conditions worsen, before receiving timely care(10), with high rates of substance use complicating care delivery despite security measures in place to prevent access to substances.(11) Additionally, prisoners can be motivated to mismanage their health conditions, to gain priority when healthcare resources are limited, and/or to transfer to lower security settings or healthcare wings; e.g. prisoners with Type 1 Diabetes Mellitus refusing insulin to invoke Diabetic Ketoacidosis and hospital admission(12). Healthcare professionals and allied workers within prisons are encouraged to record events in which patients were, or could have been, harmed whilst receiving healthcare, in the form of patient safety incidents (PSI)s.(13-16) Analysis of these reports supports a greater understanding of health care quality and safety, aiming to comprehend any contributory factors of safety events, to support improvements.(6) Researchers have also begun to investigate rates of healthcare-associated harm within prisons(17), and the Health Services Safety Investigations Body (HSSIB) in England has assessed continuity of care(8), and emergency care provision within secure environments(18). The HSSIB found that prisoners frequently cannot access necessary healthcare, and inefficient transfer of information between healthcare teams affects treatment, and/or delays ongoing referrals(8). This accords with our research analysing incident reports in English prisons(6, 19), alongside issues previously identified by the independent health think tank, The Nuffield Trust,(20) from their focus on

prisoner health and promoting evidence-based medicine to improve the quality of healthcare within secure environments. (10, 21).

The National Confidential Enquiry into Patient Outcome and Death (NCEPOD), within its report 'Prison Healthcare', found that prisoners die, on average, approximately 20 years earlier than the wider population(22). Whilst 'natural causes' remain the main documented cause of death, conclusions following the 'Independent Advisory Panel on Deaths in Custody report' found that many deaths were preventable and could not be solely attributed to an ageing population. They concluded preventable deaths occurred due to poor healthcare management such as an inability to recognise deteriorating patients(23). NCEPOD also highlighted deficits in anticipating emergencies, escalating care to emergency services, competently delivering first aid, and accessing emergency support/equipment(22).

The principle of 'equivalence' within secure environments, as recommended by The Royal College of General Practitioners in the U.K(24), and the United Nations standard minimum rules for the treatment of prisoners(25), advocates that prisoners are entitled to healthcare standards equivalent to community care to support equitable health outcomes. This includes managing acute and long-term conditions and adhering to nationally accepted clinical guidelines where appropriate. Despite this ambition, in comparison to primary care within community settings, prisoners currently receive poorer quality care in England(26).

An understanding of the safety of healthcare for critically unwell prisoners would identify key areas for improvement, with prisoner health being a primary care and public health concern, however there is a paucity of research into this(18).

## **Aim**

To characterise reported patient safety incidents involving critically unwell prisoners and identify opportunities to improve prison healthcare systems.

## **Objectives**

- Identify and characterise reported patient safety incidents involving critically unwell prisoners by their clinical conditions.
- Identify contributory factors to reduce harm arising from reported safety incidents involving critically unwell prisoners.

## Methods

### Setting

Patient safety incidents reported to the National Reporting and Learning System, a national repository of safety incident reporting(15), from all English prisons including those with remand (holding individuals charged but not convicted) and training functions (providing education, vocational skills and rehabilitation programmes)(27) over a 12-months period from 1<sup>st</sup> April 2018-31<sup>st</sup> March 2019. This period was chosen to inform a wider study which began in 2020, investigating the epidemiology of avoidable healthcare-associated harm in prisons,(17) and to allow an insight into critical illness management within secure environments, prior to any additional constraints, for example, the COVID-19 pandemic.(28)

### Sample

A secondary analysis of a previous retrospective multi-method analysis was completed, exploring patient safety incidents within prisons. This dataset captured incidents reported by secure environments using location search terms ‘prison/remand’ requesting all reports submitted to the NRLS over the 12-month period.

After reviewing all reports, key terms/synonyms by reporters that captured critical illness events were listed, including critical conditions, hospital transfer and paramedic involvement such as ‘epilepsy’, ‘ambulance’ and ‘999’ respectively. These terms were applied to all 4112 reports (see Supplementary Table 1), and academic GP clinicians within the study team (JM and LD) read the reports to make a judgement of whether they were about critical illness.

#### Inclusion criteria:

- Reports met the definition of a patient safety incident, defined by the National Health Service as, “any unintended or unexpected incident which could have, or did, lead to harm for one or more patients whilst receiving healthcare”(15).
- Incidents originated within a prison, and contained sufficient information to determine what happened (incident type), and perceived reasons why the incident and resulting harm or near miss might have occurred (contributory factors).
- Reports involved a ‘critical illness’ based upon an existing definition which we contextualised for the prison context and nature of the data(29): ‘a state of ill health,



suggestive of vital organ dysfunction, with a risk of imminent death, if care is not urgently provided.’

### **Coding**

All incident reports had previously undergone systematic coding(6) recorded by academic GPs JM and KD using the Patient Safety (PISA) classification system(30) which is comprised of several coding frameworks, and used to classify incident type(s) (what happened), contributory factor(s) (why), incident outcome(s) (patient impact), and harm severity. Coding occurred within the PISA database, a bespoke SQL database, (31). The PISA classification system is aligned with the ontology for patient safety, as described in the World Health Organization’s International Classification for Patient Safety(32), and up to four incident types/contributory factors/outcomes were coded for each incident within the PISA database.

Incident reports often describe multiple incidents or complex care journeys; therefore all coded data from the primary study were reviewed, and amended, to focus on incidents involving critical illness only, with the illness/conditions classified by JM and Research Fellow LD, according to the International Classification of Disease (ICD-11)(33). Only what was explicitly stated within the free-text was coded, using the recursive model of incident analysis(34). To assess inter-rater reliability, a Cohen Kappa co-efficient was calculated to determine agreement between JM/LD for 20% of their coded reports.

An exploratory descriptive analysis of the coded data supported development of quantitative summaries, and cross-tabulation of variables in Microsoft Excel v16.0 enabled identification of the most frequently occurring relationships between critical illness condition, incident types, contributory factors and outcomes(35).

### **Framework analysis**

Framework analysis supported a systematic process for managing and analysing the qualitative data, while still allowing flexibility to incorporate both a priori themes (such as those from the PISA Classification System) and emergent insights from the data. First, all included incident reports with contributory factors were uploaded to the software NVIVO V.12(36) and re-read to support data familiarisation, and new themes were identified, and indexed by LD.

PISA contributory factor codes and emergent themes were then summarised and mapped to the six domains of the Systems Engineering Initiative for Patient Safety (SEIPS) by academic GPs JM and TP. The six domains of SEIPS include: 'tools and technology' (accessibility, functionality and maintenance), 'internal environment' (physical environment characteristics), 'tasks' (actions within larger work processes), 'organisation' (time, space, resources and activity), 'person' (individual characteristics) and 'external environment' (societal, economic, regulatory and policy factors externally)(37). This process enabled identification of the range and intensity of specific factors or themes within, and across the SEIPS domains, supporting a structured approach to understanding how components of the healthcare system interact to influence safety. (38, 39)

## Results

Of the original 4112 reports submitted to NRLS from English prisons, searches of the dataset yielded 983 (23.9%) reports, and nearly 10% (94 of 983) met the inclusion criteria for detailed analysis (see Figure 1). A third of reports (362 of 983, 36.8%) were excluded from focused analysis because they were patient safety incident reports but did not relate to critical illness, and another third (331, 33.7%) were excluded due to not being detailed enough to meet the definition of a patient safety incidents, e.g. reports in which there was no mention of a healthcare incident, but instead a brief statement that a patient had self-harmed and required hospital admission, whilst receiving appropriate management.

A Kappa of 0.83 for report inclusion was calculated, indicating near perfect agreement between JM and LD.

### Figure 1. Flow diagram of sample formation

#### Clinical conditions

Patient safety incidents occurred whilst prisoners experienced a range of critical illnesses and conditions, and the most frequently reported involved sequelae relating to substance use (11 of 94, 11.7%), epilepsy/seizures, and cardiac arrests (10, 10.6% each). By organ system, cardiovascular (23, 24.5%), neurological (16, 17.0%) and mental health conditions (14, 14.9%) were most commonly described (see Supplementary Table 2 for all coded illnesses/systems and associated incident types).

## Incident type

Most reports contained multiple incident types (70 of 94, 74.0%), with 189 incidents identified in total (see Supplementary Table 3 for the top incident types and associated contributory factors). Nearly one sixth of incidents related to delays accessing healthcare professionals (23 of 189, 12.2%). Such delays involved accessing emergency care/secondary care physicians (10 of 23, 43.5%), and a quarter (6, 26.1%) related to accessing paramedics, and then nursing staff (5, 21.7%). Next were problems with insufficient treatment, care or monitoring (15, 7.9%). Of these, nearly half involved medication administration (4 of 15, 26.7%) or the wrong medication being administered (3 of 15, 20%), specifically involving antibiotics such as flucloxacillin, anti-epileptic medication and diazepam for the management of seizures. This was followed by observations not being carried out as requested by healthcare professionals (3 of 15, 20%), and overdoses not escalated for further care or monitoring (2 of 15, 13.3%). Other commonly reported incidents involved emergency transport issues (10, 5.3%) and insufficient assessment of the patient (10, 5.3%). From reports where insufficient assessment was identified, most (7 of 10, 70%) related to insufficient physical assessment of the patient, whereas the remaining reports (3, 30%) involved insufficient mental state assessments. Failure to act appropriately on symptoms (10, 5.3%) was also commonly reported, including responses to seizures (2 of 10, 20%), post-ligature (2, 20%) and symptoms suggestive of a stroke (1, 10%). All coded incidents can be found within Supplementary Table 4 and example reports in Box 1.

### Box 1. Example reports

- Patient collapsed in the dormitory of the in-patient unit. They were known to have epilepsy and had a recent, serious head injury. There were no officers on the healthcare unit with a cell key to enable the nurse to access the patient and assess them...
- 'This patient had been reviewed having been reported to have symptoms of a stroke, with right sided facial palsy, headache and tinnitus... Despite an Emergency Department referral being done, patient was not taken immediately last night as requested and was sent by car this morning. I have been informed of this by email today, and we will discuss this at our next quality meeting'.
- 'There were numerous agency nurses working at HMP [redacted] and patient [redacted] had a 'fall' and sustained significant head injuries. No clinical or neurological observations were taken by staff, and the patient began to have several seizures and was admitted to hospital. We have sought *[sic]* guidance from [Human Resources] and have been advised that the staff member no longer works at this prison...'
- 'The information that a prisoner had taken a large overdose was not shared with the healthcare team until over four hours later, this resulted in a very late admission to the Emergency Department...'
- 'This patient was known to use substances and has epilepsy, with a high risk of seizures. They collapsed and required treatment for sepsis, however there was a delay calling for an ambulance, and when the paramedics arrived, they took over 30 minutes to take them to hospital, despite the nurses knowing that they should have insisted immediate treatment and transfer.'

### Contributory factors

From the 94 reports, the majority (87, 92.6%) contained at least one contributory factor, defined as issues that did not directly cause, but contributed to the occurrence of an incident,(30), or 'why' an incident occurred, with 152 contributory factors identified overall. The most frequent factor related to prison environment/prison context (32 of 152, 21.1%), including access constraints and security lockdowns.

Working conditions, including short-staffed healthcare teams, several emergencies occurring at once (23 of 152, 15.1%), and continuity of care (17, 11.2%), specifically with critical medication prescribing for conditions such as epilepsy and diabetes, were common factors (see Supplementary Table 5 for all contributory factors).

### Outcomes

There were 127 outcomes coded in total, defined as "the impact upon a patient which is wholly or partially attributable to an incident"(40) and nearly half of the incidents (46 of 127, 36.2%) resulted in delays in management, assessment or treatment. Next were avoidable hospital admissions (15, 11.8%) or unclear outcomes (15, 11.8%), and then general

deterioration or progression of the condition (13, 10.2%), (see Supplementary Table 6 for all outcomes).

### **Harm Severity**

Actual harm could not be determined by the study team in most reports, detailed as ‘unclear’ harm (54 of 94, 57.4%), but where harm was described, half resulted in moderate harm (21 of 40, 52.5%). Five incidents (5.3%) resulted in severe harm, with no deaths directly associated with the incidents (see Supplementary Table 7 for all harm severities).

### **Framework analysis**

#### **Thematic development**

The mapping of contributory factors to SEIPS (see Supplementary Figure 1) was used as a lens to aid the interpretation and development of sub-themes, which were also mapped to appropriate SEIPS domains (see Figure 2). Examples of reports linked with sub-themes can be found within Supplementary Table 8.

## Figure 2. Themes mapped to SEIPS

Contributory factors and sub-themes aligned with SEIPS informed the identification of six major themes (described in Supplementary Table 9.)

- Prisoners unable to access healthcare professionals when required,
- Difficulties arising from the vulnerabilities of the prison population,
- Insufficient/inadequate recognition of, and response to critical illness with escalation when required,
- Ineffective teamworking within prison settings,
- Poor provision and maintenance of life-saving equipment and medication, and,
- Issues with pathways and transfer of health information across the healthcare system.

These themes cut across all SEIPS domains, demonstrating the complexity of patient safety incidents involving critical illness in prisons.

## Discussion Summary

This study has identified incidents occurring to patients with a range of critical illnesses and conditions, notably complications arising from substance use, epilepsy, self-harm and injuries. Prisoners experienced delays accessing healthcare professionals, problems with transport logistics, and poor management, assessment and/or treatment. Conflicting perspectives and priorities of prison staff and healthcare teams were evident contributors to unsafe care, particularly disagreements about condition severity. Continuity of care was also problematic, with issues transferring information, service provision and management of long-term conditions. We identified non-adherence to protocols and guidelines surrounding emergencies, poor communication with ambulance services regarding details of events, and inadequate availability of equipment to manage emergencies. The layout of prisons and access to unwell prisoners also contributed, coupled with overwhelmed healthcare staff, and insufficient access to care during evenings and weekends.

## **Strengths and limitations**

This is the first national characterisation of reported incidents relating to the management of critical illness in prisons. Adopting an internationally advocated ‘systems-based approach’ to understand patient safety incidents(41-46), enabled an appreciation of the likely causes and related complexity of addressing patient safety incidents in prisons. Contributory factors and key themes mapped to SEIPS highlight vulnerabilities across multiple, and frequently occurring factors from system domains, and has enriched understanding about how future improvements can be made. The limitations of incident reporting are well known, namely selection, reporting and hindsight biases(28), alongside variable quality data, for example the severity of harm within the majority of prison reports was unclear, reflecting perhaps an emphasis of quantity over quality, and reporters not always having all of the facts to hand when writing these incidents.(47) Similarly, due to the anonymity and sensitivity of the datasets, and the volume of reports included for analysis, it was not possible to comment upon themes occurring within specific prisons nor cross-cutting themes across such prisons or prison categories, with future work needed to address this. However, our study demonstrates the hypothesis generating potential of such data to inform safety improvement agendas, and other methods such as case note review will be able to corroborate such observations, determine their frequency, and build a more complete picture of care delivery in this context.

## **Comparison with existing literature**

Whilst there is a paucity of information on the management of critical illnesses within primary care, a systematic review and meta-analysis of incident reports in intensive care units globally, exemplified that critically unwell patients are at a higher risk of experiencing patient safety incidents.(38) Efforts to identify, and mitigate system issues during the delivery of critical care in hospital environments include creating a cultural shift with a focus on healthcare safety, and ensuring psychological safety within organisations.(39) However, these changes may be difficult to implement in prisons, given their distinctiveness and balance of healthcare and security, with focus instead needed to support decision making, diagnostic reasoning and critical thinking to reduce these events, perhaps through regular simulation training.(48)

The challenges of delivering safe prison healthcare is well recognised(49, 50), with a high physical and mental health condition prevalence amongst prisoners (51) with a concerning number of drug-related deaths(52-55) or suicides (56, 57). We demonstrate the safety

consequences arising from these vulnerabilities are complex, and the factors crosscut SEIPS domains, in particular ‘internal environment’, ‘tasks’ and ‘person factors’, demonstrating how several areas would need to be addressed to mitigate future harm in the context. Additionally, the challenges of managing long-term conditions in prisons has been reported(8, 22). This study deepens understanding about ineffective team working and concerns regarding continuity of care, particularly during transfers between prisons or to/from hospital settings, with delayed outpatient appointments and resulting healthcare deterioration. A transferrable digital patient record information system(58) could mitigate risks associated with information transfer and poor continuity of care in prisons. Others have used SEIPS framework to explore medication-related incidents in intensive care environments, demonstrating how stress, communication problems and knowledge deficits collectively influence safety incidents(59). However, the systemic factors are likely to be different and thus solutions to address them are unlikely to be transferable. The prison context is complicated by the systemic constraints arising from security considerations, and it is unclear how effective solutions proposed in other contexts like supported decision making, diagnostic reasoning and critical thinking can reduce such events (60). Our research also exposes the interaction of common factors across a wider range of patient safety incident types, suggesting interventions to mitigate harm will need to be complex to address a myriad of sociotechnical factors.

There were concerns surrounding communication between prison officers, healthcare teams and ambulance services. Other research exploring delivery of mental health services in prison showed a ‘disconnect’ between prison officers and healthcare teams(61, 62), due to prison officers prioritising security protocols, which can conflict with healthcare worker aims(62, 63). Whilst we have explored the multi-factorial nature of incidents, the importance of staff factors was evident, highlighting the link between team conflicts and patient safety incidents, with issues related to working conditions, locum/agency staff and team disagreement. This is perhaps indicative of the culture within secure environments, with research indicating high levels of staff burnout, and poor attitudes towards, and understanding of prisoner health, including self-harm and mental health(64).

### **Implications for Research and practice**

Following a review of all contributory factors and emergent themes guided by a human-factors approach, the study team, made up of patient safety experts, a GP with prison experience and forensic psychiatrists, considered how to address these issues, developing



recommendations, as seen within Box 2. Implementing these recommendations may be challenging across the custodial estate but are essential to improve patient safety and ensure equitable health outcomes for people who reside in prisons.

### **Box 2. Recommendations**

- Appropriate levels of staffing, of both prison healthcare and prison officer teams must be ensured, to reflect workload and particularly to cope with the risk-prone contexts that we observed, like the high turnover of prisoner patients and single and mass incident responses.
- Immediate life support (ILS) training contextualised for the prison environment through simulation training is required for both prison officers and healthcare staff.
- Implementing the provision of reliable and clear routes of escalation for healthcare teams where there are patient capacity concerns.
- Establishing clear protocols for access to healthcare services within, and outside of normal working hours.
- Greater attention to healthcare appointment systems, to minimise missed appointments.
- Improved digital record information system infrastructure to minimise incidents arising from failures in record transfer.
- Prioritisation of emergency equipment availability, with clear expectations of roles and responsibilities for ensuring equipment maintenance and access.

### **Conclusion**

Priorities for improving the safety of care delivered to critically unwell prisoners, to implement care equivalence, include measures to strengthen team cohesion and effective working, within the prison context and with outside agencies (such as ambulance services), during emergencies, as well as reliable access and maintenance of emergency equipment. The multifactorial and complex range of systemic factors within and external to prisons that underpin critical illness-related safety incidents, highlights that interventions to improve patient safety involving critical illness in prisons require co-development between different professional groups and agencies.

## **Acknowledgements**

The study team wish to thank the Data manager Mr Stuart Hellard, as well as Drs Kate Davies and Thomas Purchase for their support with coding and mapping to SEIPS domains. We would also like to acknowledge the NHSE national patient safety team for their work in supplying these data and providing comment and review of its use.

## **Funding**

This study/project is funded by the National Institute for Health and Care Research (NIHR) Policy Research Programme (PR-R20-0318-21001). The views expressed are those of the author(s) and not necessarily those of the NIHR or the Department of Health and Social Care. The funders of the study had no role in study design, data collection, data analysis, data interpretation, writing of the manuscript or the decision to submit.

## **Ethics**

Ethics approval for the study was provided by the School of Medicine Research Ethics Committee at Cardiff University. SREC reference: SMREC 20/83. A data sharing agreement was created between Cardiff University and NHS Improvement (DSA 5131).

## References

1. Martens S, Crewe B. Feeling (Un)safe in Prison: A Comparative Analysis of England & Wales and Norway. *Br J Criminol*. 2024;azae064.
2. Jolliffe D, Haque Z. Have prisons become a dangerous place? Disproportionality, safety and mental health in British Prisons. Runnymede and University of Greenwich Report. 2017. Available from: [https://gala.gre.ac.uk/id/eprint/20107/7/20107%20JOLIFFE\\_Have\\_Prisons\\_Become\\_a\\_Dangerous\\_Place\\_2017.pdf](https://gala.gre.ac.uk/id/eprint/20107/7/20107%20JOLIFFE_Have_Prisons_Become_a_Dangerous_Place_2017.pdf) accessed 2 June 2025.
3. Favril L, Rich JD, Hard J, Fazel S. Mental and physical health morbidity among people in prisons: an umbrella review. *Lancet Public Health*. 2024;9(4):e250-e60.
4. NHS England and NHS Improvement. Service specification - Primary care service - medical and nursing for prisons in England 2020. Available from: <https://www.england.nhs.uk/wp-content/uploads/2020/03/primary-care-service-spec-medical-nursing-for-prisons-2020.pdf> accessed 2 Jun 2025.
5. Turner M, Peacock M, Payne S, et al. Ageing and dying in the contemporary neoliberal prison system: Exploring the 'double burden' for older prisoners. *Soc Sci Med*. 2018;212:161-7.
6. McFadzean IJ, Davies K, Purchase T, et al. Patient safety in prisons: a multi-method analysis of reported incidents in England. *J R Soc Med*. 2023;116(7):236-245.
7. Hayton P, Boyington J. Prisons and health reforms in England and Wales. *Am J Public Health*. 2006;96(10):1730-3.
8. Health Services Safety Investigations Body (HSSIB). Healthcare provision in prisons: Continuity of Care. 2024. Available from: <https://www.hssib.org.uk/patient-safety-investigations/healthcare-provision-in-prisons/second-investigation-report/> accessed 2 Jun 2025.
9. Prison and Probation Ombudsman. Prison and Probation Ombudsman Independent Investigations 2024 Available from: <https://ppo.gov.uk> accessed 2 Jun 2025.
10. Davies M, Keeble E, Hutchings R. Injustice. Towards a better understanding of health care access for prisoners. Nuffield Trust. 2021. Available from: <https://www.nuffieldtrust.org.uk/research/injustice-towards-a-better-understanding-of-health-care-access-challenges-for-prisoners#:~:text=Injustice%3F-Towards%20a%20better%20understanding%20of%20health%20care%20access%20challenges%20for,pandemic%20has%20worsened%20access%20further> accessed 2 Jun 2025.
11. Phipps E, Hard J, Plugge E. *Prison Medicine and Health*. Oxford University Press; 2024.
12. MacFarlane IA. The development of healthcare services for diabetic prisoners. *Postgrad Med J*. 1996;72(846):214-7.
13. Mitchell I, Schuster A, Smith K, et al. Patient safety incident reporting: a qualitative study of thoughts and perceptions of experts 15 years after 'To Err is Human'. *BMJ Qual Saf*. 2016;25(2):92.
14. Pronovost PJ, Holzmueller CG, Young J, et al. Using Incident Reporting to Improve Patient Safety: A Conceptual Model. *J Patient Saf*. 2007; 3(1), 27-33.

15. National Reporting and Learning System. National patient safety incident reports. 2023. Available from: <https://webarchive.nationalarchives.gov.uk/ukgwa/20241101075023/https://www.england.nhs.uk/patient-safety/national-patient-safety-incident-reports/#how-we-use-incident-reports-submitted-to-the-nrls-to-improve-patient-safety> accessed 2 Jun 2025.
16. Carson-Stevens A, Donaldson L. Reporting and learning from patient safety incidents in general practice: a practical guide. Royal College of General Practitioners. 2017. Available from: <https://orca.cardiff.ac.uk/id/eprint/110163/1/Reporting%20and%20learning%20from%20patient%20safety%20incidents.pdf> accessed 2 Jun 2025.
17. Carson-Stevens A, McFadzean IJ, Purchase T, et al. Understanding the scale and nature of avoidable healthcare-associated harm for prisoners in England: protocol for a retrospective cross-sectional study. *BMJ Open*. 2024;14(12):e085607.
18. Health Services Safety Investigations Body (HSSIB). Healthcare provision in prisons: emergency care response 2024. Available from: <https://www.hssib.org.uk/patient-safety-investigations/healthcare-provision-in-prisons/investigation-report/> accessed 2 Jun 2025.
19. Keers RN, Wainwright V, McFadzean J, et al. Defining avoidable healthcare-associated harm in prisons: A mixed-method development study. *PLoS One*. 2023;18(3):e0282021.
20. Kmietowicz Z. Health service needs to engage more with patients, says Nuffield Trust. *BMJ*. 2007; 335(7621):632–3.
21. Davies M, Rolewicz L, Schlepper L, Fagunwa F. Locked out? Prisoners' use of hospital care. Research summary, Nuffield Trust. 2020. Available from: <https://www.nuffieldtrust.org.uk/sites/default/files/2020-02/prisoner-health-report-summary-web.pdf> accessed 2 Jun 2025.
22. National Confidential Enquiry into Patient Outcome and Death (NCEPOD). Prison Healthcare 2024. Available from: [https://www.ncepod.org.uk/2024prisonhealthcare/Inside%20Healthcare\\_full%20report.pdf](https://www.ncepod.org.uk/2024prisonhealthcare/Inside%20Healthcare_full%20report.pdf) accessed 2 Jun 2025.
23. Shaw J, Talbot J, Norman A, et al. Avoidable natural deaths in prison custody: putting things right. Independent Advisory Panel on Deaths in Custody (IADPC). 2020. Available from: <https://cloud-platform-e218f50a4812967ba1215eaecede923f.s3.amazonaws.com/uploads/sites/21/2023/12/200929IAP-RCN-preventionofnaturaldeathsincustody-finalforpublication.pdf> accessed 2 Jun 2025.
24. Royal College of General Practitioners. Equivalence of care in Secure Environments. 2018. Available from: <https://www.rcgp.org.uk/representing-you/policy-areas/care-in-secure-environments#:~:text=Rule%20that%3A,grounds%20of%20their%20legal%20status> accessed 2 Jun 2025.
25. McCall-Smith K. United Nations standard minimum rules for the treatment of prisoners (Nelson Mandela Rules). *Int Leg Mater*. 2016;55(6):1180-205.
26. McLintock K, Foy R, Canvin K, et al. The quality of prison primary care: cross-sectional cluster-level analyses of prison healthcare data in the North of England. *eClinicalMedicine*. 2023;63:102171.
27. UK Parliament. The role of adult custodial remand in the criminal justice system 2023 [Available from: <https://publications.parliament.uk/pa/cm5803/cmselect/cmjust/264/report.html#:~:text=T>

[he%20starting%20point%20is%20release,bail%20applications%20should%20circumstances%20change.&text=4.,a%20custodial%20sentence%20if%20convicted](#) accessed 15 July 2025]

28. Purchase T, Cooper A, Price D, et al. Analysis of applying a patient safety taxonomy to patient and clinician-reported incident reports during the COVID-19 pandemic: a mixed methods study. *BMC Med Res Methodol.* 2023;23(1):234.
29. Kayambankadzanja RK, Schell CO, Gerdin Wörnberg M, et al. Towards definitions of critical illness and critical care using concept analysis. *BMJ Open.* 2022;12(9):e060972.
30. Carson-Stevens A, Hibbert P, Williams H, et al. Characterising the nature of primary care patient safety incident reports in the England and Wales National Reporting and Learning System: a mixed-methods agenda-setting study for general practice. *Health Serv Deliv Res.* 2016. Available from: <https://www.ncbi.nlm.nih.gov/books/NBK385186/> accessed 2 Jun 2025.
31. Carson-Stevens A, Hibbert P, Avery A, et al. A cross-sectional mixed methods study protocol to generate learning from patient safety incidents reported from general practice. *BMJ Open.* 2015;5(12):e009079.
32. World Health Organization. The conceptual framework for the international classification for patient safety. 2009. World Alliance for Patient Safety, WHO, Geneva. 2019. Available from: <https://www.who.int/publications/i/item/WHO-IER-PSP-2010.2> accessed 2 Jun 2025.
33. World Health Organization. International Classification of Disease (ICD) 2024. Available from: <https://www.who.int/standards/classifications/classification-of-diseases> accessed 2 Jun 2025.
34. Hibbert P, Runciman W, Deakin A. A recursive model of incident analysis. Adelaide: Australian Patient Safety Foundation. 2007.
35. Excel M. Version 16 2021 [Available from: <https://answers.microsoft.com/en-us/msoffice/forum/all/office-version-vs-version-number/310bfd96-6eda-4917-a958-b121b2662c06>] Accessed March 2025.
36. Edhlund B, McDougall A. NVivo 12 essentials. Lulu.com; 2018.
37. Holden RJ, Carayon P. SEIPS 101 and seven simple SEIPS tools. *BMJ Qual Saf.* 2021;30(11):901-10.
38. Spencer L, Ritchie J, Lewis J, Dillon L. Quality in qualitative evaluation: a framework for assessing research evidence. 2004.
39. Hackett A, Strickland K. Using the framework approach to analyse qualitative data: a worked example. *Nurse Res.* 2019;26(2):8-13.
40. World Health Organization. Report on the Web-Based Modified Delphi Survey of the International Classification for Patient Safety'. World Alliance for Patient Safety (ed.), (Geneva). 2007.
41. Carayon P, Hundt AS, Karsh B, et al. Work system design for patient safety: the SEIPS model. *BMJ Qual Saf.* 2006;15(suppl 1):i50-i8.
42. Braithwaite J. Changing how we think about healthcare improvement. *BMJ.* 2018;361:k2014.
43. Cassel CK, Saunders RS. Engineering a better health care system: a report from the President's Council of Advisors on Science and Technology. *JAMA.* 2014;312(8):787-8.
44. World Health Organization (WHO). The World Health Report 2000: Health systems: improving performance. 2000. Available from: <https://iris.who.int/handle/10665/42281> accessed 2 Jun 2025.
45. Clarkson J, Dean J, Ward J, et al. A systems approach to healthcare: from thinking to practice. *Future Healthc J.* 2018;5(3):151-5.

46. Stern MF, Greifinger RB, Mellow J. Patient Safety: Moving the Bar in Prison Health Care Standards. *Am J Public Health*. 2010;100(11):2103-10.
47. Macrae C. The problem with incident reporting. *BMJ Qual Saf*. 2016;25(2):71.
48. Weile J, Nebsbjerg MA, Ovesen SH, et al. Simulation-based team training in time-critical clinical presentations in emergency medicine and critical care: a review of the literature. *Adv Simul (Lond)*. 2021;6(1):3.
49. Piper M, Forrester A, Shaw J. Prison healthcare services: the need for political courage. *Br J Psychiatry*. 2019;215(4):579-81.
50. Penal Reform. *Global Prison Trends 2023*. 2023.
51. Bradshaw R, Pordes BA, Trippier H, et al. The health of prisoners: summary of NICE guidance. *BMJ*. 2017;356:j1378.
52. Duke K, Gleeson H, MacGregor S, Thom B. The risk matrix: Drug-related deaths in prisons in England and Wales, 2015–2020. *J Community Psychol*. 2024;52(8):1056-77.
53. Hawton K, Linsell L, Adeniji T, et al. Self-harm in prisons in England and Wales: an epidemiological study of prevalence, risk factors, clustering, and subsequent suicide. *Lancet*. 2014;383(9923):1147-54.
54. Zhong S, Senior M, Yu R, et al. Risk factors for suicide in prisons: a systematic review and meta-analysis. *Lancet Public Health*. 2021;6(3):e164-e74.
55. Ministry of Justice. Safety in Custody Statistics, England and Wales: Deaths in Prison custody to September 2023 Assaults and Self-Harm to June 2023. 2023. Available from: <https://www.gov.uk/government/statistics/safety-in-custody-quarterly-update-to-june-2023/safety-in-custody-statistics-england-and-wales-deaths-in-prison-custody-to-september-2023-assaults-and-self-harm-to-june-2023> accessed 2 Jun 2025.
56. Fazel S, Grann M, Kling B, Hawton K. Prison suicide in 12 countries: an ecological study of 861 suicides during 2003–2007. *Soc Psychiatry Psychiatr Epidemiol*. 2011;46:191-5.
57. Fazel S, Benning R, Danesh J. Suicides in male prisoners in England and Wales, 1978–2003. *Lancet*. 2005;366(9493):1301-2.
58. Thorlby R, Gardner T, Everest G, et al. The NHS long term plan and COVID-19. London: The Health Foundation. 2021. Available from: <https://www.health.org.uk/reports-and-analysis/reports/the-nhs-long-term-plan-and-covid-19> accessed 2 Jun 2025.
59. Frith KH. Medication Errors in the Intensive Care Unit: Literature Review Using the SEIPS Model. *AACN Adv Crit Care*. 2013;24(4):389-404.
60. Abellsson A, Rystedt I, Suserud B-O, Lindwall L. Learning by simulation in prehospital emergency care – an integrative literature review. *Scand J Caring Sci*. 2016;30(2):234-40.
61. Sheard L, Bellass S, McLintock K, et al. Understanding the organisational influences on the quality of and access to primary care in English prisons: a qualitative interview study. *Br J Gen Pract*. 2023;73(735):e720-e7.
62. Rippon DD, Smith DMA, Dyer DW. The sources of adversity in the delivery of mental healthcare in prisons. *Wellbeing Space Soc*. 2021;2:100046.
63. Foster J, Bell L, Jayasinghe N. Care control and collaborative working in a prison hospital. *J Interprof Care*. 2013;27(2):184-90.
64. Hewson T, Gutridge K, Bernard Z, et al. A systematic review and mixed-methods synthesis of the experiences, perceptions and attitudes of prison staff regarding adult prisoners who self-harm. *BJPsych Open*. 2022;8(4):e102.